## **Co-operative Milestones**

The following are some of the key events that have significantly contributed towards shaping the Co-operative Movement we have in the UK today:

**1769** Fenwick Weavers Co-operative Society established and in the subsequent years many other Co-operatives were formed with varying degrees of success.

**1844** Rochdale Pioneers Society established, starting a period of phenomenal Co-operative growth. Based on their eight 'Rochdale rules', including distributing a share of profits according to purchases that came to be known as 'the divi'.

**1862** Industrial and Provident Societies Acts (I & P Act) for the first time gave Co-operatives corporate status providing a proper legal framework for Co-operatives. The first I & P Act had been enacted in 1843.

**1863** Co-operative Wholesale Society (CWS) established originally called the North of England Co-operative Wholesale Industrial and Provident Society Limited; the Scottish CWS followed in 1868.

**1867** Co-operative Insurance Society (CIS) established.

**1870** Co-operative Union established (initially known as the Co-operative Central Board) as an outcome from the first national Co-operative Congress, held in 1869.

**1871** Co-operative News first published.

**1872** The Co-operative Bank established, initially as the CWS Loan and Deposit Department, registered as separate wholly-owned subsidiary of CWS in 1971.

**1873** CWS entered manufacturing and later became substantially involved in importing, ship owning and in many overseas ventures, including joint CWS/SCWS tea estates.

**1882** The Co-operative Productive Federation established bringing together producer owned (workers') Co-operatives – now a committee of the Co-operative Union.

**1883** Co-operative Women's Guild established.

1895 International Co-operative Alliance (ICA) established and held the first international congress in London.

**1900** A total 1,439 Co-operative Societies now registered.

**1906** 'Abortive boycott' on the supply of branded goods to Co-operatives imposed by the Proprietary Articles Trade Association, to prevent Co-operatives paying 'divi' on such goods.

Calls for a national Society to encompass all consumer Co-operatives by the President of Co-operative Congress, JC Gray.

**1914** The number of consumer Co-operatives was 1,385, the process of amalgamation had started that has continued to this day; by the year 2000 the number of Societies had fallen to a total of 45.

1916 Profits Tax applied to Co-operatives for the first time, resulting in CWS paying £1 million in tax for the year.

**1918** Co-operative Party established, as a Department of the Co-operative Union, leading to direct Parliamentary and local government representation under an electoral agreement with the Labour Party.

**1919** Co-operative College established, first based in Manchester and in 1945 relocated to its current site at Stanford Hall, Loughborough.

**1934** CWS retail established, becoming Co-operative Retail Services (CRS) in 1957, with the purpose of opening shops in 'Co-operative deserts' and taking over failing retail Societies.

**1935** Ten-Year Plan for Co-operative development introduced, which was intended to encourage Co-operatives to expand into areas not yet served by Co-operatives.

**1942** First Self-Service Shop opened by the London Co-operative Society. By 1950, 90 per cent of all the self-service stores in the UK were operated by Co-operatives.

**1945** National Co-operative Chemists (NCC) established becoming the first national chain of Co-operatively-owned retail outlets.

**1955** British Co-operatives operating 30,000 retail shops reaching their peak in terms of market penetration; having market shares for food of 20 per cent and 12 per cent of non-food; and with 13 million people reported to be in membership.

**1956** Independent Co-operative Commission set up, initially only to consider Co-operative production, but widened to include retailing, which came to be known as the 'Gaitskell Commission'; publishing its report in 1958.

**1959** Society Footwear (renamed 'Shoefayre' in 1964) established in a bid to form new national chains of non-food shops.

1961 Co-operatives operate their first 'off-licences', hitherto having maintained the abstinence policies of the founding fathers.

**1964** The abolition of resale price maintenance as a result of the introduction of the Restrictive Trades Practices Act, heralding intensive price competition in UK retailing.

**1965** Dividend Stamps introduced as an alternative to the traditional methods of paying the 'divi', and as a response to the adoption of trading stamps by other food retailers; individual Societies operated their own stamp schemes. CWS launched the national Dividend Stamp scheme in 1969. Publication of the Joint Reorganisation Committee Report.

CWS full-time elected Directors discontinued (a practice which dated from 1906).

**1966** Co-operative principles revised by the International Co-operative Alliance (ICA), with a view to making them more relevant to a wider variety of fast-growing Co-operatives throughout the world.

A Regional Plan, promoted by the Co-operative Union, called for the amalgamation of the then existing 680 Societies into 55 regional Societies.

CWS appointed its first 'outsider' Chief Executive, Philip Thomas, who was killed in a plane crash less than two years later, before the completion of the programme of radical change he introduced.

1968 Operation 'Facelift' launched and the first national 'Co-op logo' was introduced.

**1969** The failure of the Millom Co-operative Society highlighted in the BBC TV 'Nationwide' programme, creating apprehension in the minds of Co-operative members throughout the UK as to the safety of their investments in Societies. Dividend Stamps scheme introduced.

**1971** The Industrial Common Ownership Movement (ICOM) established, becoming the central organisation for the 'new wave' of worker Co-operatives.

1973 Scottish CWS merged with CWS, following difficulties with the SCWS Bank; CWS now became directly involved in retailing.

1974 A second regional plan launched, which called for the amalgamation of the then existing 260 Societies into 26 regional Societies.

**1978** National Co-operative Development Agency (CDA) established by government, mainly promoting worker Co-operatives; it was wound up in 1989.

**1979** Co-operative Congress President, J H Perrow, calls for the formation of 'Co-op Great Britain'.

**1981** London Co-operative Society transferred to CRS.

Hunting with hounds prohibited on CWS farmland (not fishing or shooting).

**1982** Co-operative Congress resolves to reduce the number of Societies to 25.

**1985** Royal Arsenal Co-operative Society transfers to CWS.

Ban on South African goods (lifted 1992).

1987 Institute of Co-operative Directors (ICD) formed.

**1990** North Eastern Co-operative Society transferred operations to CWS, on the basis of new management arrangements.

**1991** United Kingdom Co-operative Council (UKCC) established, for the first time providing a single body representing all forms of co-operation in the UK.

**1993** Report on Corporate Governance launched, leading to a 'code of best practice' for the conduct of the affairs of Co-operatives, issued in 1995.

Collapse of Aberdeen Northern Co-operative Society (NORCO).

1994 Sale of CWS food factories to Hobsons.

Co-operative Retail Trading Group (CRTG), joint purchasing group, established by CWS.

The 150th Co-operative Congress called for a single UK Society by the year 2000.

**1995** New Co-operative Identity Statement adopted by the ICA Centenary Congress, held in Manchester.

CWS Responsible Retailer Campaign launched. CWS commences Dividend Card pilot.

**1997** The 'Lanica' affair. Efforts to take over CWS by city businessman repelled.

**1998** CWS rolls out Dividend Card nationally.

**1999** Co-operative Bank sets up smile, the Internet bank.

2000 Co-operative Commission established. CWS/CRS merger finalised.

From pages 102 – 103 of the Report of the Co-operative Commission January 2001 'The Co-operative Advantage'